

INITIATING			PLANNING			EXECUTING			MONITORING & CONTROLLING			CLOSING			
Inputs	T & T	Outputs	Inputs	T & T	Outputs	Inputs	T & T	Outputs	Inputs	T & T	Outputs	Inputs	T & T	Outputs	
			Act dur estimates	Resource optimz tech	Proj calendar										
			Project staff assignmt	Modeling Tech	O										
				Leads & Lags											
				Schedule compressio											
				Scheduling tool											
COST MANAGEMENT	PLAN COST MANAGEMENT					CONTROL BUDGET									
			Project charter + I	Analytical Tech + T	Cost Mgmt Plan				PMP	EVM	Work perf informtn				
			ESTIMATE COSTS						Proj funding reqrmnt	Forecasting	Cost forecast				
			Cost Mgmt Plan	Expert judgement	Act cost estimate				Work perf data	TCPI	Change request				
			HR mgmt plan	Analogous estimating	Basis of estimate				OPA	Performance reviews	O				
			Scope baseline	Parametric estimating	Proj docs update					Reserve analysis	OPA update				
			Project schedule	Bottom-up estimating											
			Risk registrar	Three Point est											
			EEF + OPA	Reserve Ananlysis											
				Cost of Quality											
				Proj mgmt s/w											
				Vendor bid analysis											
				Grp dec making tech											
				DETERMINE BUDGET											
			Cost Mgmt Plan	Cost Aggregation	Cost baseline										
		Scope baseline	Reserve Ananlysis	Proj funding reqrmnt											
		Act cost estimate	Expert judgement	Proj docs update											
		Basis of estimate	Historical relationshs												
		Project schedule	Funding limit allocatn												
		Resource calendar													
		Risk registrar													
		Agreements													
		OPA													
QUALITY MANAGEMENT	PLAN QUALITY MANAGEMENT					PERFORM QUALITY ASSURANCE					CONTROL QUALITY				
			I	Cost-benefit analysis	Quality mgmt plan	Quality mgmt plan	Qual mgmt & ctrl tools	Change requests	PMP	7 basic quality tool	Qual ctrl measure				
			Stakeholder registrar	Cost of Quality	Process improv plan	Quality metrics	Quality audits	OPA update	Quality metrics	Statistical sampling	Validated changes				
			Risk registrar	7 basic quality tool	Quality metrics	Quality checklists	Process analysis	O	Quality checklists	Inspection	Validated deliv				
				Benchmarking	Quality checklists	Work prfrnce data			Work prfrnce data	Apvd change req rev	Work perf infrm				
				Design of Experiment	Proj docs update	Deliverables			Approved change req		Change requests				
				Statistical sampling		Proj docs			Deliverables		O				
				Add quality plng tool		OPA			Proj docs		OPA update				
				Meetings					OPA						
HUMAN RESOURCE MANAGEMENT	PLAN HUMAN RESOURCE MANAGEMENT					ACQUIRE PROJECT TEAM									
			I	OC & position desc	HR mgmt plan	HR mgmt plan	Pre-assignment	Project Staff assignmt							
			Activity resource req	Networking		EEF + OPA	Negotiation	Resource calendar							
				Organizational theory			Acquisition	PMP update							
				T			Virtual teams								
							MCDA								
				DEVELOP PROJECT TEAM											
				HR mgmt plan	Interpersonal skills	Team perf assmnt									
				Project Staff assignmt	Training	EEF update									
				Resource calendar	Team-building activities										
					Ground rules										
					Colocation										
					Recognition / rewards										
					Peronnel assmnt tool										
				MANAGE PROJECT TEAM											
			HR mgmt plan	Observations/convers	Change requests										
			Project Staff assignmt	Proj perf appraisals	O										
			Team perf assmnt	Conflict mgmt	EEF + OPA update										
			Issue log	Interpersonal skills											
			Work prfrnce rppt												
			OPA												
COMMUNICATION	PLAN COMMUNICATION MANAGEMENT					MANAGE COMMUNICATION					CONTROL COMMUNICATION				
			I	Comnicatn req ana	Comnctn mgmt plan	Comnctn mgmt plan	Comnicatn technology	Proj cmnctns	PMP	IMS	Work perf infrm				
			Stakeholder registrar	Comnicatn technology	Proj docs update	Work perf report	Comnicatn model	PMP + Proj doc upd	Proj cmnctns	T	Change requests				
				Comnicatn model		EEF + OPA	Comnctn methods	OPA update	Work perfmnce data		O				
				Comnctn methods			IMS		OPA		OPA update				
			Meetings			Perfrmnce reporting									
			PLAN RISK MANAGEMENT			CONTROL RISKS									
			I + Project Charter	Analytical technq	Risk mgmt plan				PMP	Risk audit	Work perf inf				
			Stakeholder registrar	T					Risk registrar	Risk reassessment	Change requests				

